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(Stock Exchange Code 6617)

June 9, 2026

Date of commencement of electronic provision measures: June 4, 2026

To Shareholders with Voting Rights:

Takashi Ichinose
President and Representative Director
TAKAOKA TOKO CO., LTD.
5-6-36, Toyosu, Koto-ku, Tokyo, Japan

**NOTICE OF CONVOCAION OF
THE 14TH ANNUAL GENERAL MEETING OF SHAREHOLDERS**

We would like to express our appreciation for your continued support and patronage.

You are cordially notified of the 14th Annual General Meeting of Shareholders of TAKAOKA TOKO CO., LTD. (the “Company”). The meeting will be held for the purposes as described below.

When convening this general meeting of shareholders, the Company has taken measures for providing information in electronic format (the “electronic provision measures”) and has posted matters subject to the electronic provision measures as “NOTICE OF CONVOCAION OF THE 14TH ANNUAL GENERAL MEETING OF SHAREHOLDERS” on the following websites on the Internet.

1. The Company website (Japanese only):
<https://www.tktk.co.jp/ir/stockinfo/notification/>
2. Tokyo Stock Exchange (TSE) website:
<https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show>

* To view the information, please access the website shown above, input the issue name (company name) or securities code, and click “Search,” and then click “Basic information” and select “Documents for public inspection/PR information.”

3. *Netto de shoshu* (web-based convocation notices) (Japanese only):
<https://s.srdb.jp/6617/>

If you are unable to attend the meeting, you can exercise your voting rights via the Internet or in writing. Please kindly review the Reference Documents for the General Meeting of Shareholders as stated below and exercise your voting rights by no later than 5:00 p.m. on Thursday, June 25, 2026, Japan time.

1. **Date and Time:** Friday, June 26, 2026 at 10:00 a.m. Japan time
2. **Place:** Conference room, 8th floor, TAKAOKA TOKO CO., LTD.
5-6-36 Toyosu, Koto-ku, Tokyo, Japan (Toyosu Prime Square)
3. **Meeting Agenda:**
Matters to be reported: The Business Report, Consolidated Financial Statements and Non-consolidated Financial Statements for the Company's 14th Fiscal Year (April 1, 2025 - March 31, 2026), and report on results of audits by the Accounting Auditor and the Audit and Supervisory Committee of the Consolidated Financial Statements

Proposals to be resolved:

- Proposal 1:** Distribution of Surplus
- Proposal 2:** Election of 6 Directors (excluding those who are Audit and Supervisory Committee members)
- Proposal 3:** Election of 4 Directors who are Audit and Supervisory Committee members

(Request)

- ⊙ When attending the meeting, please hand in the enclosed Voting Rights Exercise Form at the reception desk.

(Notes)

- ⊙ The documents sent to shareholders also serves as the paper-based documents stating matters subject to the electronic provision measures to be delivered in response to a request for delivery of documents. Meanwhile, the following matters are excluded from the delivered documents in accordance with the provisions of laws and regulations and Article 16 of the Company's Articles of Incorporation. Accordingly, the said documents constitute only part of the documents audited by the Audit and Supervisory Committee and the Accounting Auditor in the preparation of the Audit Report.
- (1) Systems for ensuring that the directors perform their duties in accordance with laws, regulations, and the Articles of Incorporation and other systems for ensuring the properness of business activities and the outline of the operation of the systems
 - (2) Consolidated Statements of Changes in Net Assets of the Consolidated Financial Statements
 - (3) Notes to the Consolidated Financial Statements of the Consolidated Financial Statements
 - (4) Non-consolidated Statements of Changes in Net Assets of the Non-consolidated Financial Statements
 - (5) Notes to the Non-consolidated Financial Statements of the Non-consolidated Financial Statements
- ⊙ If any amendments are made to matters subject to the electronic provision measures, such amendments will be posted on the respective websites where the matters are posted.

Reference Documents for the General Meeting of Shareholders

Proposals and References

Proposal 1: Distribution of Surplus

The Company recognizes the return of profits to shareholders as one of its highest priorities.

Our basic dividend policy is performance-linked, under which dividends are paid based on profit attributable to owners of parent, with a target consolidated payout ratio of approximately 30%, to return profits to shareholders.

In cases where profit attributable to owners of parent fluctuates significantly due to non-recurring or extraordinary factors, the Company may determine the dividend amount taking such factors into consideration.

Regarding the frequency of dividends, the Company pays dividends of surplus twice a year, an interim dividend and a year-end dividend.

With respect to the year-end dividend for the current fiscal year, based on the foregoing dividend policy, the Company proposes a year-end dividend as shown below.

1. Type of dividend property
Cash
2. Allocation of dividend property to shareholders and the total amount thereof
83 yen per share for common stock
Total amount of dividend: 1,345,754,862 yen
3. Effective date of distribution of surplus
June 29, 2026

- (Notes)
1. In accordance with Article 453 of the Companies Act, the total dividend amount is calculated by deducting 62,391 treasury shares from the total number of issued shares.
 2. The total annual dividend will be 120 yen per share, inclusive of the interim dividend of 37 yen per share. The total dividend amount will be 1,945,678,412 yen, inclusive of the total interim dividend amount of 599,923,550 yen.
 3. In calculating the dividend, in accordance with the Company's dividend policy that "in cases where profit attributable to owners of parent fluctuates significantly due to non-recurring or extraordinary factors, the Company may determine the dividend amount taking such factors into consideration," the non-recurring factor of gain on sale of land (221 million yen, after deducting tax expenses) has been excluded.

Proposal 2: Election of 6 Directors (excluding those who are Audit and Supervisory Committee members)

The terms of office of all Directors (excluding those who are Audit and Supervisory Committee members) (6 persons) will expire at the conclusion of this General Meeting of Shareholders. Accordingly, the Company proposes to elect 6 Directors (excluding those who are Audit and Supervisory Committee members).

The Company confirmed that the Audit and Supervisory Committee has no particular opinions on this proposal.

The candidates are as follows:

(Japanese syllabary order)

No.	Name		Current positions and responsibilities in the Company
1	(Reappointment)	Mamoru Iso	Director and Managing Executive Officer General Manager of Metering Business Division; General Manager of Hasuda Division; Deputy Project Manager of Power Distribution Equipment Business / Metering Business Reform Project
2	(Reappointment)	Takashi Ichinose	President and Representative Director CKO (Kaizen/Reform area) In charge of Governance Reform
3	(Reappointment)	Akira Uemura	Outside Director Independent Director
4	(New appointment)	Yoshihiro Uozumi	Outside Director Independent Director
5	(Reappointment)	Yoshinori Kaneko	Outside Director
6	(Reappointment)	Kunihiko Mizumoto	Director and Senior Managing Executive Officer CTO (Technology area), CQO (Quality area), CPO (Material procurement area) In charge of Quality Reconstruction, Quality Management Division, and Purchasing Management Division

No.	Name (Date of birth)	Career summary and positions	Number of shares of the Company held [Number of other shares to be distributed based on the stock compensation plan]
1	Mamoru Iso (April 27, 1963) <Reappointment>	<p>April 1987 Joined Toko Electric Corporation</p> <p>June 2013 General Manager of Quality Assurance Department, Saitama Division, Toko Electric Corporation</p> <p>April 2014 General Manager of Information Systems Department of the Company</p> <p>June 2018 Executive Officer; General Manager of Information Systems Department of the Company</p> <p>February 2019 Executive Officer; General Manager of DX Kaizen Promotion Division; General Manager of Digital Transformation Promotion Department of the Company</p> <p>June 2021 Managing Executive Officer; General Manager of DX Kaizen Promotion Division; General Manager of Kaizen Promotion Department of the Company</p> <p>May 2023 Managing Executive Officer; General Manager of Metering Business Division; General Manager of Hasuda Division of the Company</p> <p>April 2025 Managing Executive Officer; General Manager of Metering Business Division; General Manager of Hasuda Division; Deputy Project Manager of Power Distribution Equipment Business / Metering Business Reform Project of the Company</p> <p>June 2025 Director and Managing Executive Officer; General Manager of Metering Business Division; General Manager of Hasuda Division; Deputy Project Manager of Power Distribution Equipment Business / Metering Business Reform Project of the Company (to present)</p>	4,114 [7,700]
<p>[Reason for nomination as candidate for Director]</p> <p>Mr. Mamoru Iso has extensive experience and broad knowledge gained through his acquaintance with all business areas, including Metering Business. He also has a personality appropriate for performing duties for the management of the Company. In view of the superb management skills he has cultivated through his experience, we propose his re-election as a Director.</p>			

No.	Name (Date of birth)	Career summary and positions	Number of shares of the Company held [Number of other shares to be distributed based on the stock compensation plan]
2	<p>Takashi Ichinose (September 27, 1962)</p> <p><Reappointment></p>	<p>September 2011 General Manager of Shibuya Sub-Branch, Tokyo Branch, Tokyo Electric Power Company, Incorporated</p> <p>June 2014 President, Tepco Town Planning Co., Ltd. (Seconded from Tokyo Electric Power Company, Incorporated)</p> <p>June 2017 General Manager of Internal Audit Department, Tokyo Electric Power Company Holdings, Incorporated</p> <p>April 2018 Executive Officer, General Manager of Internal Audit Department, Tokyo Electric Power Company Holdings, Incorporated</p> <p>April 2019 Executive Officer, General Manager of Organization, Employee Relations & Human Resources Office, Strategic Unit for Human Resources Empowerment, Tokyo Electric Power Company Holdings, Incorporated</p> <p>April 2021 Managing Executive Officer of the Company</p> <p>June 2021 President and Representative Director of the Company (to present)</p> <p>Chairman of Toshiba Toko Meter Systems Co., Ltd. (to present)</p> <p>[Significant concurrent position(s)] Chairman of Toshiba Toko Meter Systems Co., Ltd.</p> <p>[Responsibilities in the Company] CKO (Kaizen/Reform area) In charge of Governance Reform</p>	<p>800 [12,600]</p>
<p>[Reason for nomination as candidate for Director] Mr. Takashi Ichinose has extensive experience and broad knowledge gained through his career as a corporate manager, including his years of service as President of Tepco Town Planning Co., Ltd. He has also a high level of expertise in the power industry, having served as Executive Officer at Tokyo Electric Power Company Holdings, Incorporated. For the above reasons, he is well qualified to promote the “Medium-term Management Plan 2027” with his strong leadership. Therefore, we propose his re-election as a Director.</p>			

No.	Name (Date of birth)	Career summary and positions	Number of shares of the Company held [Number of other shares to be distributed based on the stock compensation plan]
3	Akira Uemura (September 19, 1954) <Reappointment> <Outside Director> <Independent Director>	April 2008 Executive Officer and General Manager of Industrial Business Division, Hitachi Software Engineering Co., Ltd. (currently Hitachi Solutions, Ltd.) April 2009 Executive Officer and General Manager of Telecommunications and Industrial Business Division, Hitachi Software Engineering Co., Ltd. (currently Hitachi Solutions, Ltd.) April 2010 Vice-President Executive Officer, Nippon Securities Technology Co., Ltd. May 2010 President, Nippon Securities Technology Co., Ltd. June 2019 Advisor, Nippon Securities Technology Co., Ltd. June 2020 Director of the Company (to present) June 2025 Director, TOHO SYSTEM SCIENCE CO., LTD. April 2026 Director, Toranvia Co., Ltd. (to present) [Significant concurrent position(s)] Outside Director, Toranvia Co., Ltd.	600 [-]
<p>[Reason for nomination as candidate for Outside Director and outline of expected roles] Mr. Akira Uemura has a high level of expertise in the IT industry, extensive experience and broad knowledge gained through his career as a corporate manager, including his years of service as President of Nippon Securities Technology Co., Ltd. If he is elected as Outside Director, he is expected to provide advice and supervision on corporate management based on his expertise, etc. noted above. We therefore propose his re-election as an Outside Director. His term of office as an Outside Director of the Company will be 6 years at the conclusion of this General Meeting of Shareholders.</p>			
4	Yoshihiro Uozumi (April 9, 1958) <New appointment> <Outside Director> <Independent Director>	April 2013 Executive Officer, Plant General Manager, Motomachi Plant, and Field General Manager, Production Control Group Logistic Field, Toyota Motor Corporation April 2015 Executive Officer, Plant General Manager, Honsha Plant, and Plant General Manager, Hirose Plant, Toyota Motor Corporation April 2017 Managing Officer, Toyota Motor Corporation President, GAC Toyota Motor Co., Ltd. April 2021 Operating Officer, Futaba Industrial Co., Ltd. June 2021 Director and Operating Officer, Futaba Industrial Co., Ltd. June 2022 President and Operating Officer, Futaba Industrial Co., Ltd. (to present)	- [-]
<p>[Reason for nomination as candidate for Outside Director and outline of expected roles] Mr. Yoshihiro Uozumi has extensive experience and broad knowledge as a corporate manager in the manufacturing industry, including business operations overseas, gained through his career including his years of service as President of Futaba Industrial Co., Ltd. If he is elected as Outside Director, he is expected to provide advice and supervision on corporate management based on his experience, etc. noted above. We therefore propose his election as an Outside Director.</p>			

No.	Name (Date of birth)	Career summary and positions	Number of shares of the Company held [Number of other shares to be distributed based on the stock compensation plan]
5	Yoshinori Kaneko (May 17, 1963) <Reappointment> <Outside Director>	October 2011 General Manager of Facilities Department, Saitama Branch, Tokyo Electric Power Company, Incorporated July 2013 General Manager of Musashino Sub-Branch, Tama Branch, Tokyo Electric Power Company, Incorporated July 2015 General Manager of Corporate Planning Office, Power Grid Company; Corporate Planning Office, Corporate Management & Planning Unit, Tokyo Electric Power Company, Incorporated April 2016 Director and Vice President in charge of management reform; General Manager of Business Planning Office, TEPCO Power Grid, Incorporated June 2016 Director and Vice President in charge of management reform, TEPCO Power Grid, Incorporated June 2017 Director and Nominating Committee Member of Tokyo Electric Power Company Holdings, Incorporated Representative Director and President, TEPCO Power Grid, Incorporated (to present) Director of the Company (to present) [Significant concurrent position(s)] Representative Director and President, TEPCO Power Grid, Incorporated	300 [-]
<p>[Reason for nomination as candidate for Outside Director and outline of expected roles] Mr. Yoshinori Kaneko currently serves as Representative Director and President of TEPCO Power Grid, Incorporated. He has a high level of expertise in the power industry and extensive experience and broad knowledge as a corporate manager including overseas business expansion. If he is elected as Outside Director, he is expected to provide advice and supervision on corporate management based on his expertise, etc. noted above. We therefore propose his re-election as an Outside Director. His term of office as an Outside Director of the Company will be 9 years at the conclusion of this General Meeting of Shareholders.</p>			

No.	Name (Date of birth)	Career summary and positions	Number of shares of the Company held [Number of other shares to be distributed based on the stock compensation plan]
6	Kunihiko Mizumoto (November 22, 1961) <Reappointment>	<p>April 1986 Joined Toko Electric Corporation</p> <p>June 2015 Executive Officer; General Manager of Energy Solution Business Division of the Company</p> <p>June 2017 Managing Executive Officer; General Manager of Energy Solution Business Division of the Company</p> <p>June 2018 Director and Managing Executive Officer; General Manager of Electric Equipment Business Division of the Company</p> <p>June 2020 Managing Executive Officer; General Manager of Electric Equipment Business Division of the Company</p> <p>June 2021 Managing Executive Officer; General Manager of Power Equipment & System Business Division of the Company</p> <p>June 2022 Director and Managing Executive Officer of the Company</p> <p>June 2024 Director and Senior Managing Executive Officer of the Company (to present)</p> <p>September 2025 Chairman, Toko Electric (Suzhou) Co., Ltd. (to present)</p> <p>[Significant concurrent position(s)] Chairman, Toko Electric (Suzhou) Co., Ltd.</p> <p>[Responsibilities in the Company] CTO (Technology area), CQO (Quality area), CPO (Material procurement area) In charge of Quality Reconstruction, Quality Management Division, and Purchasing Management Division</p>	1,114 [9,700]
<p>[Reason for nomination as candidate for Director] Mr. Kunihiko Mizumoto has extensive experience and broad knowledge gained through his acquaintance with all business areas, including Electric Equipment Business. He also has a personality appropriate for performing duties for the management of the Company. In view of the superb management skills he has cultivated through his experience, we propose his re-election as a Director.</p>			

(Notes)

1. Mr. Takashi Ichinose, a candidate for Director, serves as Chairman of Toshiba Toko Meter Systems Co., Ltd., a subsidiary of the Company, with which the Company has a business relationship in the sales of equipment, etc.
2. Mr. Kunihiro Mizumoto, a candidate for Director, serves as Chairman of Toko Electric (Suzhou) Co., Ltd., a subsidiary of the Company, with which the Company has a business relationship in the sales of equipment, etc.
3. Mr. Yoshinori Kaneko, a candidate for Outside Director, has served as an executive (currently Representative Director and President) of TEPCO Power Grid, Incorporated, a specified associated service provider for the Company with which the Company has a business relationship in the sales of power equipment and equipment, etc. since April 2016. In addition, he once served as a non-executive Director of Toshiba Toko Meter Systems Co., Ltd., which is a subsidiary of the Company.
4. No special interests exist between the Company and the candidates for Directors other than 1, 2, and 3 of these Notes.
5. The Company has reported to the Tokyo Stock Exchange Mr. Akira Uemura, a candidate for Outside Director, as an independent officer unlikely to have conflicts of interest with the general shareholders in accordance with its regulations. If Mr. Yoshihiro Uozumi is elected as proposed, the Company also plans to report him to the Exchange as an independent officer.
6. Liability limitation agreements with Directors
In accordance with Article 427, Paragraph 1 of the Companies Act, the Company stipulates in its Articles of Incorporation that the Company may conclude liability limitation agreements with its Directors (excluding Executive Directors and the Like) and that the maximum amount of liability shall be the amount stipulated by laws and regulations. The Company has concluded liability limitation agreements with Mr. Akira Uemura and Mr. Yoshinori Kaneko, candidates for Outside Directors. If their re-election is approved as proposed, the Company will continue the same agreements with them. If Mr. Yoshihiro Uozumi is elected as proposed, the Company plans to conclude the same agreement with him.
7. Directors and officers liability insurance contract
In accordance with Article 430-3, Paragraph 1 of the Companies Act, the Company has entered into a directors and officers liability insurance with an insurance company. If the appointment of each candidate is approved as proposed, each of them will be the insured under the insurance contract, which is to be renewed during their terms of office. Please refer to page 35 of the Business Report (Japanese original version) for the outline and other contents of the insurance contract.

Proposal 3: Election of 4 Directors who are Audit and Supervisory Committee members

The terms of office of all Directors who are Audit and Supervisory Committee members (4 persons) will expire at the conclusion of this General Meeting of Shareholders. Accordingly, the Company proposes to elect 4 Directors who are Audit and Supervisory Committee members.

The Audit and Supervisory Committee has previously given its approval to this proposal.

The candidates are as follows:

(Japanese syllabary order)

No.	Name	Current positions and responsibilities in the Company
1	(New appointment) Yoshitaka Kokubo Outside Director	
2	(New appointment) Fumiharu Kozuka Outside Director Independent Director	
3	(Reappointment) Tatsuya Wakayama	Director Full-Time Audit and Supervisory Committee Member
4	(Reappointment) Kishiko Wada Outside Director Independent Director	Director Audit and Supervisory Committee Member

No.	Name (Date of birth)	Career summary and positions	Number of shares of the Company held [Number of other shares to be distributed based on the stock compensation plan]
1	Yoshitaka Kokubo (March 14, 1965) <New appointment> <Outside Director>	July 2014 Finance & Accounting Department (Finance) and Holdings Company System Study Group, Secretariat, Corporate Planning Division, Tokyo Electric Power Company, Incorporated June 2015 General Manager, Comprehensive Alliance Promotion Office, Fuel & Power Company, Tokyo Electric Power Company, Incorporated April 2016 General Manager, Comprehensive Alliance Promotion Office, TEPCO Fuel & Power, Incorporated April 2017 General Manager, Operations Management Office and General Manager, Fukushima Recovery Promotion Office, TEPCO Fuel & Power, Incorporated July 2017 General Manager, Management Administration Office, TEPCO Fuel & Power, Incorporated April 2019 Auditor, TEPCO Energy Partner, Inc. April 2022 Audit Mission Director, Tokyo Electric Power Company Holdings, Inc. (to present) Auditor (part-time), TEPCO Fuel & Power, Incorporated (to present) Non-Executive Auditor, TEPCO Energy Partner, Inc. (to present) Auditor (part-time), Toden Real Estate Co., Inc. (to present) [Significant concurrent position(s)] Audit Mission Director, Tokyo Electric Power Company Holdings, Inc.	- [-]
<p>[Reason for nomination as candidate for Outside Director who is an Audit and Supervisory Committee member and outline of expected roles]</p> <p>Mr. Yoshitaka Kokubo has experience and broad knowledge in corporate management and auditing in general gained through his career including his service as General Manager of Management Administration Office of TEPCO Fuel & Power, Incorporated and Audit Mission Director of Tokyo Electric Power Company Holdings, Inc., and has also acquired considerable knowledge about finance and accounting through his long tenure in the finance and accounting division of that company. If he is elected as Outside Director, he is expected to provide advice, audit, and supervision on corporate management based on his experience, etc. noted above. We therefore propose his election as an Outside Director who is an Audit and Supervisory Committee member.</p>			
2	Fumiharu Kozuka (December 8, 1961) <New appointment> <Outside Director> <Independent Director>	October 2013 General Manager of Credit Dept. I, Sumitomo Mitsui Banking Corporation April 2015 Executive Officer and General Manager of Corporate Credit Dept., Sumitomo Mitsui Banking Corporation April 2017 Managing Executive Officer, Sumitomo Mitsui Banking Corporation April 2019 Director and Senior Managing Executive Officer, Sumitomo Mitsui Banking Corporation April 2020 Senior Managing Corporate Executive Officer, Sumitomo Mitsui Financial Group, Inc. April 2022 Senior Advisor, Sumitomo Mitsui Financial Group, Inc. December 2023 Corporate Officer, Corporate Executive Vice President, Toshiba Corporation (retired March 2026)	- [-]
<p>[Reason for nomination as candidate for Outside Director who is an Audit and Supervisory Committee member and outline of expected roles]</p> <p>Mr. Fumiharu Kozuka has experience and broad knowledge as a corporate manager gained through his career including his service as Director of Sumitomo Mitsui Banking Corporation, and has also acquired considerable knowledge about finance and accounting through his long tenure at a financial institution. If he is elected as Outside Director, he is expected to provide advice, audit, and supervision on corporate management based on his experience, etc. noted above. We therefore propose his election as an Outside Director who is an Audit and Supervisory Committee member.</p>			

No.	Name (Date of birth)	Career summary and positions		Number of shares of the Company held [Number of other shares to be distributed based on the stock compensation plan]
3	Tatsuya Wakayama (August 25, 1961) <Reappointment>	April 1986	Joined TAKAOKA ELECTRIC MFG. CO., LTD.	5,583 [5,700]
		April 2014	General Manager of Kyushu Branch, Social Infrastructure Sales Group Manager of Kyushu Branch of the Company	
		June 2015	General Manager, Chubu Branch of the Company	
		June 2017	General Manager, Corporate Planning Department of the Company	
		June 2018	Executive Officer; General Manager, Corporate Planning Department of the Company	
		June 2020	Managing Executive Officer; General Manager, Corporate Planning Department of the Company	
		June 2021	Director and Managing Executive Officer; General Manager, Corporate Planning Department of the Company	
		June 2022	Director and Managing Executive Officer of the Company	
		June 2024	Director and Full-Time Audit and Supervisory Committee Member of the Company (to present)	
[Reason for nomination as candidate for Director who is an Audit and Supervisory Committee member] Mr. Tatsuya Wakayama has extensive experience and broad knowledge gained through his service as a branch manager, General Manager of Corporate Planning Department, and Director and Managing Executive Officer. He has also served as a Full-Time Audit and Supervisory Committee Member since 2024, acquiring knowledge in auditing in general. We believe that he will appropriately perform his duties as a Director who is an Audit and Supervisory Committee member. We therefore propose his re-election as a Director who is an Audit and Supervisory Committee member.				
4	Kishiko Wada (June 20, 1971) <Reappointment> <Outside Director> <Independent Director>	April 1996	Registered as attorney-at-law Joined Fuji Godo Law Office (to present)	100 [-]
		July 2015	Director of Toshiba Plant Systems & Services Corporation	
		July 2016	Chairperson of Nomination and Compensation Committee, Toshiba Plant Systems & Services Corporation	
		March 2021	Auditor of L is B Corp. (to present)	
		April 2021	Vice President of Dai-Ichi Tokyo Bar Association Managing Director of Kanto Federation of Bar Associations	
		June 2022	Director; Audit and Supervisory Committee Member of the Company (to present)	
			Corporate Auditor, SUNDRUG Co., Ltd. (to present)	
		March 2026	Director, Audit and Supervisory Committee member, SUMCO CORPORATION (to present)	
			[Significant concurrent position(s)] Attorney-at-law at Fuji Godo Law Office External Auditor, L is B Corp. External Corporate Auditor, SUNDRUG Co., Ltd. Outside Director (Audit and Supervisory Committee member), SUMCO CORPORATION	
[Reason for nomination as candidate for Outside Director who is an Audit and Supervisory Committee member and outline of expected roles] Ms. Kishiko Wada has extensive experience and broad knowledge in legal affairs as an attorney-at-law, as well as extensive experience and broad knowledge gained through her career as a corporate manager, including her years of service as Director of Toshiba Plant Systems & Services Corporation. If she is elected as Outside Director, she is expected to provide advice, audit, and supervision on corporate management based on her experience, etc. noted above. We therefore propose her re-election as an Outside Director who is an Audit and Supervisory Committee member. Her term of office as an Outside Director of the Company will be 4 years at the conclusion of this General Meeting of Shareholders.				

(Notes)

1. No special interests exist between the Company and the candidates for Directors.
2. The Company has reported to the Tokyo Stock Exchange Ms. Kishiko Wada, a candidate for Outside Director, as an independent officer unlikely to have conflicts of interest with the general shareholders in accordance with its regulations. If Mr. Fumiharu Kozuka is elected as proposed, the Company also plans to report him to the Exchange as an independent officer.
3. Liability limitation agreements with Directors
In accordance with Article 427, Paragraph 1 of the Companies Act, the Company stipulates in its Articles of Incorporation that the Company may conclude liability limitation agreements with its Directors (excluding Executive Directors and the Like) and that the maximum amount of liability shall be the amount stipulated by laws and regulations.
The Company has concluded a liability limitation agreement with Ms. Kishiko Wada, a candidate for Outside Director. If her re-election is approved as proposed, the Company will continue the same agreement with her. If Mr. Yoshitaka Kokubo and Mr. Fumiharu Kozuka are elected as proposed, the Company plans to conclude the same agreement with each of them.
4. Directors and officers liability insurance contract
In accordance with Article 430-3, Paragraph 1 of the Companies Act, the Company has entered into a directors and officers liability insurance with an insurance company. If the appointment of each candidate is approved as proposed, each of them will be the insured under the insurance contract, which is to be renewed during their terms of office.
Please refer to page 35 of the Business Report (Japanese original version) for the outline and other contents of the insurance contract.

[Reference]

Listed below shows the expertise and experience of the candidates for Director (excluding those who are Audit and Supervisory Committee members) and candidates for Director who is an Audit and Supervisory Committee member.

Name	Corporate Management	Human Resources	Finance	Information Technology Digital	Manufacture, Technology Research and Development Quality Assurance	Investment M&A	Sales Marketing	Global Management	Legal Affairs Auditing
Takashi Ichinose	<input type="radio"/>	<input type="radio"/>			<input type="radio"/>	<input type="radio"/>			<input type="radio"/>
Kunihiko Mizumoto	<input type="radio"/>				<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	
Mamoru Iso	<input type="radio"/>			<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>		
Yoshinori Kaneko	<input type="radio"/>					<input type="radio"/>		<input type="radio"/>	
Akira Uemura	<input type="radio"/>			<input type="radio"/>		<input type="radio"/>			
Yoshihiro Uozumi	<input type="radio"/>				<input type="radio"/>	<input type="radio"/>		<input type="radio"/>	
Tatsuya Wakayama	<input type="radio"/>	<input type="radio"/>				<input type="radio"/>	<input type="radio"/>		<input type="radio"/>
Kishiko Wada	<input type="radio"/>								<input type="radio"/>
Fumiharu Kozuka	<input type="radio"/>		<input type="radio"/>						<input type="radio"/>
Yoshitaka Kokubo	<input type="radio"/>		<input type="radio"/>			<input type="radio"/>			<input type="radio"/>

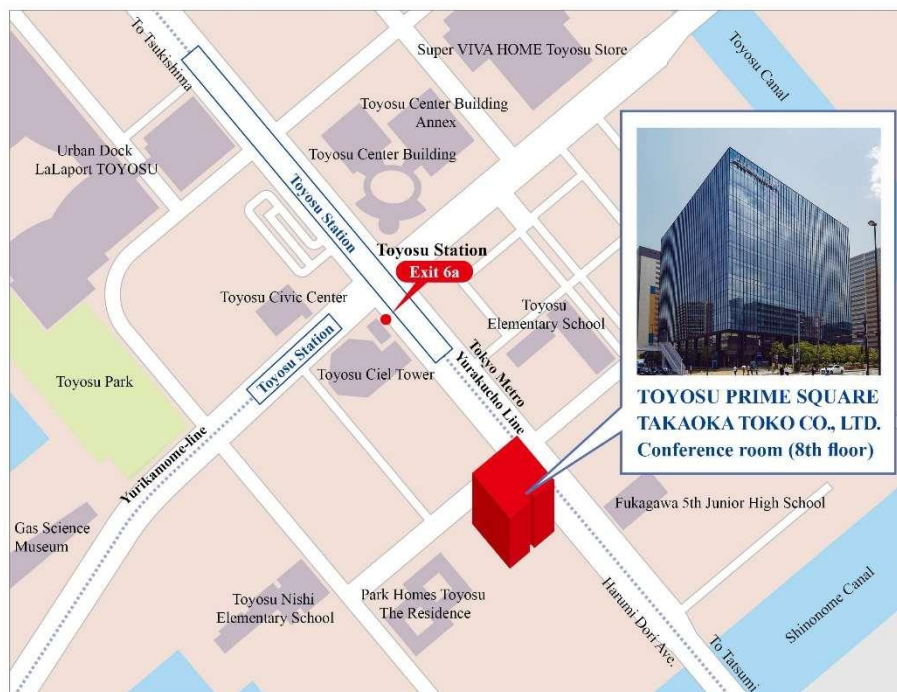
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Location of the venue for the 14th Annual General Meeting of Shareholders

Place **Conference room, 8th floor, TAKAOKA TOKO CO., LTD.**

5-6-36 Toyosu, Koto-ku, Tokyo, Japan (Toyosu Prime Square) TEL: +81-3-6371-5000

Please be careful not to go to the wrong venue, as the venue is different from that in usual years.



Access to the venue 3-minute walk from Toyosu Station (Exit 6a), Tokyo Metro Yurakucho Line
3-minute walk from Toyosu Station, Yurikamo-line

Please refrain from visiting by car or bicycle, as no parking is available.

株式会社 東光高岳



The Company has adopted universal design font designed to increase readability and prevent misreading.

