



TAKAOKA TOKO CO., LTD.

Stock Exchange Code: 6617

The **14**th Fiscal Year **Interim Report**

April 1, 2025 ▶ September 30, 2025



SERA

Seamless Energy Relations
& Activation



Let me express my heartfelt gratitude to all shareholders for their continued support.

I hereby present the 14th Fiscal Year Interim Report (from April 1, 2025 to September 30, 2025) of TAKAOKA TOKO (the “Company”) and report on the overview of our business.

Takashi Ichinose

President and Representative Director
TAKAOKA TOKO CO., LTD.

Progress and Results of Business Operations

We achieved our highest-ever operating profit for the interim period, following the strong performance in the first quarter of fiscal 2025.

Japan’s economy continues its moderate recovery, boosted by improvements in employment and income, the impact of various policies, and strong international visitor demand. However, external uncertainties persist due to factors such as U.S. trade policies, fluctuations in financial and capital markets, and rising tensions in the Middle East, leaving the outlook still uncertain.

The Group’s business environment is also undergoing significant changes. In the electric power industry, which is our largest customer base, structural changes are progressing, including rising fuel prices due to geopolitical risks such as conflicts in Ukraine and the Middle East, intensifying competition in the retail business, efforts to achieve carbon neutrality, stabilize electricity supply and demand, and strengthen disaster prevention and resilience within local communities, and a new consignment charge system called the “revenue cap system.”

Additionally, with the rapid spread of generative AI, the construction of new data centers (DCs) that consume large amounts of electricity, as well as semiconductor factories both domestically and internationally, is accelerating. This shift is causing electricity demand to move from a declining trend to an increasing one. Moreover, demand for replacement is growing due to the aging of transmission and distribution facilities built during Japan’s period of high economic growth.

As part of efforts to realize a decarbonized society, the spread of decentralized energy equipment, including renewable energy, is progressing, prompted by the Japanese government’s declaration to become carbon neutral by 2050, and demand is starting to grow for the development of charging infrastructure in preparation for the full-scale arrival of an EV society.

In response to the series of incidents of impropriety, the Group has formulated the SQC First Reform (comprising four reforms) to restore the Company to a position where safety, quality, and compliance (“SQC”) are the highest priorities. We are currently carrying out 36 action plans based on this reform. Progress on these initiatives is monitored monthly by the executive side, and the status of initiatives is reported to the Board of Directors semiannually. Monitoring is also conducted by the supervisory side, with the current progress update announced on November 6, 2025.

Under these circumstances, net sales for the period under review totaled 48,400 million yen (up 1.7% year on year), primarily due to an increase in plant projects in the Electric Equipment Business, despite decreases in the Metering Business, GX Solution Business, and Applied Optics Inspection System Business.

On the profit front, operating profit increased to 3,404 million yen (up 73.6% year on year), ordinary profit increased to 3,575 million yen (up 72.1% year on year), and profit attributable to owners of parent increased to 2,188 million yen (up 100.0% year on year), due to the increase in plant projects.

Orders received totaled 56,203 million yen (down 0.7% year on year), due to a decrease in the Metering Business, despite an increase in plant projects in the Electric Equipment Business, similar to net sales.

Outlook for the Fiscal Year

Regarding the full-year financial results, we have revised the consolidated financial results forecast announced on April 25, 2025, as disclosed in the “Regarding Revisions to Forecast of the Full-Year Consolidated Results and Year-End Dividend for the Fiscal Year Ending March 2026” announced on October 31, 2025. In light of the anticipated increase in sales of high-margin maintenance and service projects, as well as small transformers, we estimate net sales of 110,000 million yen, operating profit of 7,000 million yen, ordinary profit of 7,200 million yen, and profit attributable to owners of parent of 4,600 million yen.

The interim dividend was set at 37 yen per share, in accordance with the dividend forecast announced on April 25, 2025.

For the year-end dividend, reflecting the upward revision of the full-year financial results forecast, we have increased the previously announced forecast by 12 yen, resulting in a revised forecast of 49 yen per share.

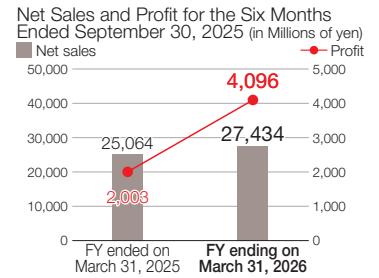
Consequently, the annual dividend for the fiscal year is forecast to be 86 yen per share.

Status by Segment

Electric Equipment Business

Major products and services Equipment for power receiving, transforming and distribution, monitoring and control systems, control equipment, etc.

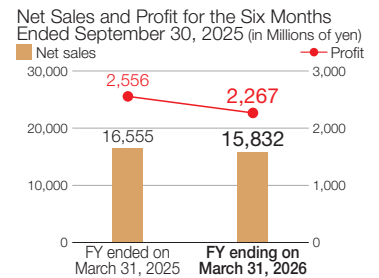
Net sales for the segment as a whole increased to 27,434 million yen (up 9.5% year on year), and segment profit also increased to 4,096 million yen (up 104.5% year on year), due to an increase in plant projects.



Metering Business

Major products and services Transformers, various types of meters (for electricity, gas, and water services), undertaking replacement of expired meters^(*), etc.
^{*} "Replacement of expired meters" means the replacement work of electric meters conducted pursuant to the Measurement Act.

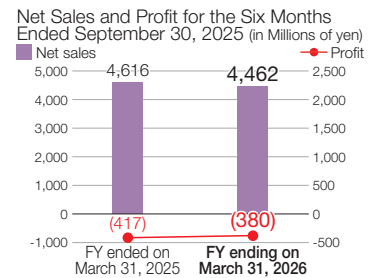
Net sales for the segment as a whole decreased to 15,832 million yen (down 4.4% year on year), and segment profit also decreased to 2,267 million yen (down 11.3% year on year), due to a decrease in smart meters.



GX Solution Business

Major products and services Energy metering and control equipment, quick chargers for electric vehicles, embedded software, thin client systems^(*), smart grid business, PPP^(**)/PFI^(***) business, etc.
^(*) A "thin client system" is a simple structured terminal for information networks, which has no application software or data, with no external memory devices or hard disks on the terminal side. It has superiority in preventing leakage of information, including personal information.
^(**) Public Private Partnership (PPP) is a concept of utilizing wide-ranging private sector know-how and technologies to improve administrative services and achieve the efficient use of public financing through public-private partnerships.
^(***) Private Finance Initiative (PFI) is a method for the construction, maintenance, and operation of public facilities utilizing private financing, management capabilities, and technical abilities.

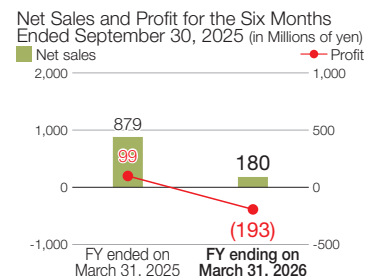
Net sales for the segment as a whole decreased to 4,462 million yen (down 3.3% year on year) due to a decrease in EV charger sales. However, the segment loss was 380 million yen (compared to segment loss of 417 million yen in the previous fiscal year), due to an increase in PPP/PFI business, with the deficit narrowing.



Applied Optics Inspection System Business

Major products and services 3D inspection systems^(*), etc.
^(*) A "3D inspection system" means a system to measure and inspect the external appearance (height, depth, and surface form) of electronic circuit substrates.

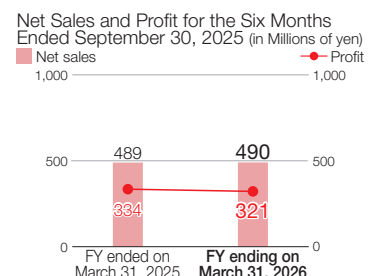
Sales of 3D inspection systems decreased due to continued restraint of some investments in the semiconductor industry. As a result, net sales for the segment as a whole decreased to 180 million yen (down 79.5% year on year), and the segment recorded a loss of 193 million yen (compared to segment profit of 99 million yen in the previous fiscal year).



Other Businesses

Major products and services Real estate leasing of office buildings, etc.

Net sales for the segment as a whole increased to 490 million yen (up 0.2% year on year). Segment profit, however, decreased to 321 million yen (down 3.9% year on year).



Press Conference and Unveiling Ceremony for Next-generation Ultra-quick Charger “SERA-400”

In May 2025, we held a press conference and unveiling ceremony for the next-generation ultra-quick EV charger, SERA-400, which is under joint development with e-Mobility Power, at our Hasuda Division.

SERA-400 is the world’s first quick charger under the CHAdeMO standard with a maximum output of 350 kW per port and a total output of 400 kW (maximum current: 400 A × maximum voltage: 1,000 V). Its charging performance greatly surpasses that of SERA-150 (150 kW), which was released this spring.

Through the development and market launch of the SERA-400 (with the first units expected to be released by the end of fiscal 2025), the Company aims to contribute to the full-scale spread of an EV society and the construction of sustainable infrastructure.

Furthermore, by October 2025, the total number of shipments of the quick EV charger SERA-50 (50 kW) had exceeded 2,000 units. This milestone was achieved through a broad installation record, encompassing highway service and parking areas, auto dealerships, convenience stores, public and commercial facilities, as well as corporate fleets. Thus, the product has contributed to the development and expansion of EV infrastructure over the five years since the first shipment in October 2020. With a standard output capacity of 50 kW, which is the most popular, it has become a flagship product supporting EV infrastructure development.



SERA-400

Unveiling ceremony

Initiatives in Second-generation Smart Meters and the Meter Equipment Center Business

The Group has prioritized the second-generation smart meter-related business in its Medium-term Management Plan 2027 and is actively investing resources. As various electric power companies begin introducing second-generation smart meters from fiscal 2025, Toshiba Toko Meter Systems, a consolidated subsidiary, is steadily progressing with the development of these meters and establishing fully automated manufacturing lines that incorporate labor-saving measures. In response to the trend toward nationwide specification standardization, we will achieve high-quality and stable product supply while further expanding our market share.

Additionally, in line with the introduction of second-generation smart meters, we completed the construction of a Meter Equipment Center at our Hasuda Division in July 2025 to launch the meter equipment center business. This business takes on subcontracting from certain electric power companies, performing the final assembly of units that make up a smart meter, and handling the pairing work between communication and metering units. We are also involved in developing and maintaining communication systems that connect smart meters with higher-level systems.

Including the logistics and delivery operations for smart meters, as well as replacement work conducted by WATT LINE SERVICE, a consolidated subsidiary, and the construction supervision related to those replacements, which we have already implemented, the Group will now operate in all areas of the second-generation smart meter supply chain. As a result, we will have a strong presence in the smart meter-related market and aim to maximize sales and profits by leveraging this competitive advantage.



Meter Equipment Center exterior

Publication of Integrated Report 2025

We published our Integrated Report 2025 in September 2025. This report is published to organize information on the Group’s CSR activities and corporate value creation in an easy-to-understand format, and to further communicate with shareholders, investors, and all other stakeholders.

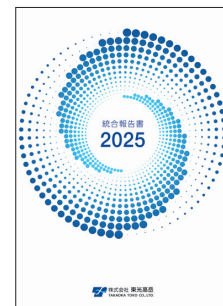
As we begin as the new TAKAOKA TOKO, prioritizing safety, quality, and compliance (SQC first), we have enhanced and improved our information disclosure. This includes our “New Management Philosophy” that serves as an emotional anchor for all employees, the “Medium-term Management Plan 2027” aimed at building a foundation for renewal and growth, a “Contributing to Social Infrastructure” page illustrating how our products and systems support society, and a “Message from the General Manager of the Human Resource Development Center,” describing the results of efforts accumulated over approximately two years since its founding and future outlook.

Additionally, the cover features a design that embodies our aspiration to “be an entity that designs future energy networks,” reflecting an image of the “SERA Company,” which is our vision.

Furthermore, this report highlights our efforts to increase corporate value through messages from management. The president emphasizes our dedication to rebuilding trust and driving sustainable growth. Outside directors discuss strengthening governance and ensuring transparency, while the CFO focuses on improving capital efficiency and enhancing shareholder returns.

We invite you to read our Integrated Report 2025 and deepen your understanding of the initiatives for the future envisioned by the new TAKAOKA TOKO under SQC First.

(Integrated Report URL: <https://www.ttkk.co.jp/en/sustainability/report/>)



Integrated Report 2025



Overview of Consolidated Financial Statements

Consolidated Balance Sheets (in Millions of yen)

Item	As of March 31, 2025	As of September 30, 2025
[Assets]		
Current assets	70,255	68,105
Non-current assets	43,396	44,714
Property, plant and equipment	36,009	37,350
Intangible assets	1,984	1,987
Investments and other assets	5,402	5,376
Total assets	113,652	112,820
[Liabilities]		
Current liabilities	27,025	25,162
Non-current liabilities	20,170	19,507
Total liabilities	47,195	44,670
[Net assets]		
Shareholders' equity	59,749	61,539
Accumulated other comprehensive income	1,217	1,161
Non-controlling interests	5,488	5,448
Total net assets	66,456	68,149
Total liabilities and net assets	113,652	112,820

Note: Amounts less than one million yen have been truncated.

Consolidated Statements of Income (in Millions of yen)

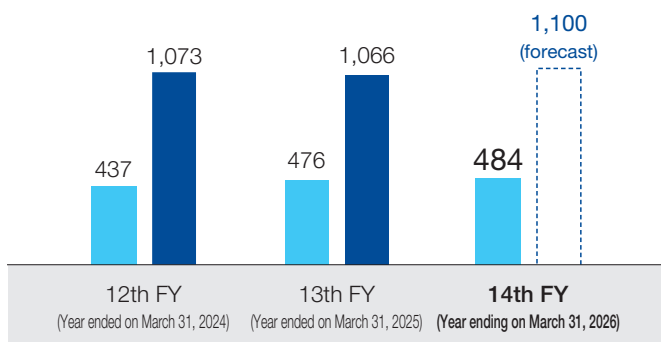
Item	For the six months ended September 30, 2024	For the six months ended September 30, 2025
Net sales	47,606	48,400
Cost of sales	36,595	35,791
Gross profit	11,011	12,609
Selling, general and administrative expenses	9,049	9,204
Operating profit	1,961	3,404
Non-operating income	167	256
Non-operating expenses	51	86
Ordinary profit	2,077	3,575
Extraordinary income	92	1
Extraordinary losses	76	55
Profit before income taxes	2,093	3,520
Total income taxes	672	1,064
Profit	1,420	2,455
Profit attributable to non-controlling interests	326	267
Profit attributable to owners of parent	1,094	2,188

Note: Amounts less than one million yen have been truncated.

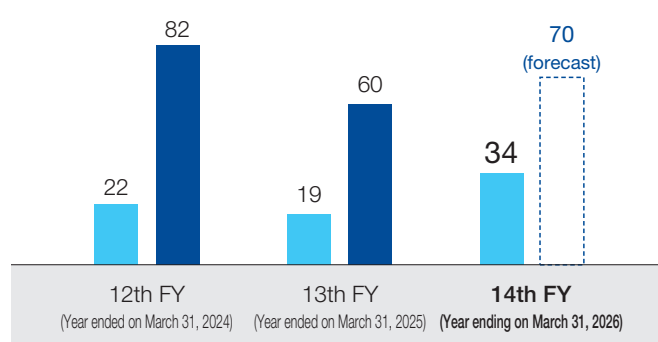
Consolidated Financial Highlights

■ First Half FY ■ Full FY

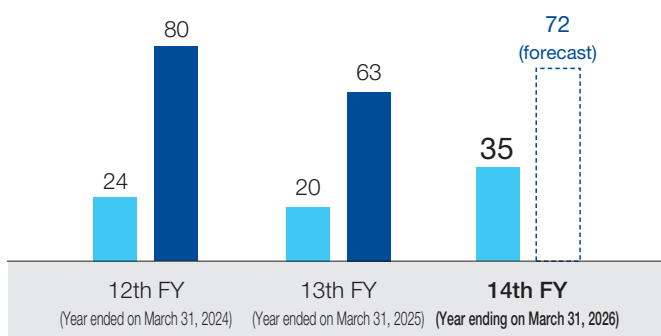
Net sales (in Hundred millions of yen)



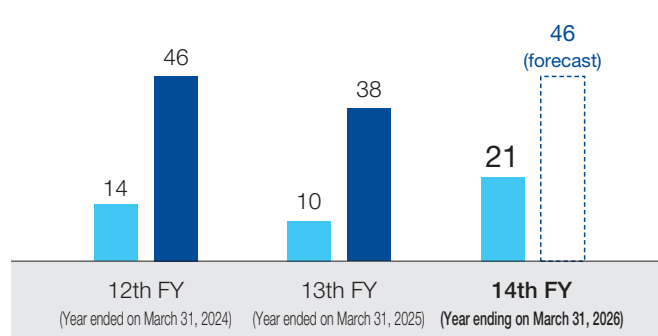
Operating profit (in Hundred millions of yen)



Ordinary profit (in Hundred millions of yen)



Profit attributable to owners of parent (in Hundred millions of yen)



Note: Amounts less than one hundred million yen have been truncated.

Company Profile

Company Name: TAKAOKA TOKO CO., LTD.
 Established on: October 1, 2012
 Capital: 8 billion yen
 Head Office: 8F Toyosu Prime Square
 5-6-36 Toyosu, Koto-ku, Tokyo 135-0061 Japan
 TEL: +81-3-6371-5000
 FAX: +81-3-6371-5436
 Group Companies: Takaoka Engineering Co., Ltd.
 TAKAOKA CHEMICAL CO., LTD.
 Toko Kizai Corporation
 Takaoka Densetsu Co., Ltd.
 WATT LINE SERVICE Co., Ltd.
 Toko Electric (Suzhou) Co., Ltd.
 Toshiba Toko Meter Systems Co., Ltd.
 MintWave Co., Ltd.
 Applied Technical Systems Joint Stock Company
 CTI Electric Co., Ltd.
 TACTICO, Ltd.

Directors

President and Representative Director	Takashi Ichinose	Director (Full-Time Audit and Supervisory Committee Member)	Tatsuya Wakayama
Director	Kunihiko Mizumoto	Director (Audit and Supervisory Committee Member)	Yuichiro Takada
Director	Mamoru Iso	Director (Audit and Supervisory Committee Member)	Kishiko Wada
Director	Yoshinori Kaneko	Director (Audit and Supervisory Committee Member)	Seiji Moriya
Director	Yasuhiro Mishima		
Director	Akira Uemura		

* Directors Yoshinori Kaneko, Yasuhiro Mishima, Akira Uemura, Yuichiro Takada, Kishiko Wada, and Seiji Moriya are Outside Directors as stipulated in Article 2, Item 15 of the Companies Act.

Share Information

Total number of authorized shares	40,000,000
Total number of outstanding shares	16,214,150 (Excluding 62,155 treasury shares)
Number of shareholders	9,756

List of Major Shareholders (Top 10)

Name of Shareholder	Shares Held (shares)	Shareholding Ratio (%)
TEPCO Power Grid, Incorporated	5,671,260	34.97
The Master Trust Bank of Japan, Ltd. (Trust account)	1,435,500	8.85
Custody Bank of Japan, Ltd. (Trust account)	632,700	3.90
RE FUND 107-CLIENT AC	303,500	1.87
TAKAOKA TOKO Employees' Stock Holding Association	271,598	1.67
DFA INTL SMALL CAP VALUE PORTFOLIO	221,344	1.36
TAIJU LIFE INSURANCE COMPANY LIMITED	209,700	1.29
Meiji Yasuda Life Insurance Company	200,000	1.23
LIM JAPAN EVENT MASTER FUND	185,200	1.14
BNY GCM CLIENT ACCOUNT JPRD AC ISG (FE-AC)	185,028	1.14

Note: Shareholding ratios are calculated after deducting treasury shares (62,155 shares).

Shareholder Memo

Fiscal year: April 1 through March 31 of the following year

Annual general meeting of shareholders: Late June every year

Record date

Voting rights at an annual general meeting of shareholders: March 31

Year-end dividends: March 31

Interim dividends: September 30

Number of shares per unit: 100

Administrator of shareholder registry:

Sumitomo Mitsui Trust Bank, Limited

1-4-1 Marunouchi, Chiyoda-ku, Tokyo

Mailing address:

(Contact for telephone inquiries)

Stock Transfer Agency Department

Sumitomo Mitsui Trust Bank, Limited

2-8-4 Izumi, Suginami-ku, Tokyo 168-0063 Japan

Tel. 0120-782-031 (toll-free in Japan)

Contact points: Sumitomo Mitsui Trust Bank, Limited

Main office and branches across the country

Method of public notices

Public notices of the Company shall be published on its website described below: <https://www.tktk.co.jp/ir/stockinfo/publicnotice/>

Financial instruments exchange on which the Company's stock is listed:

Prime Market of the Tokyo Stock Exchange

■ Contact information for changes in addresses, purchase of shares less than one unit and other requests:

Please contact the securities company where you have accounts.

Shareholders who hold special accounts in lieu of accounts at securities companies are requested to contact Sumitomo Mitsui Trust Bank, Limited, the account manager for special accounts.

Requests for forms pertaining to procedures for special accounts are also handled at the following URL:

<https://www.smtb.jp/personal/procedure/agency/>

■ Payment of unclaimed dividends:

Please contact Sumitomo Mitsui Trust Bank, Limited, the administrator of the share registry.